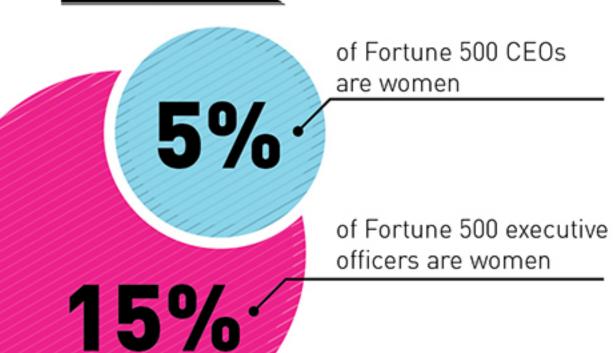
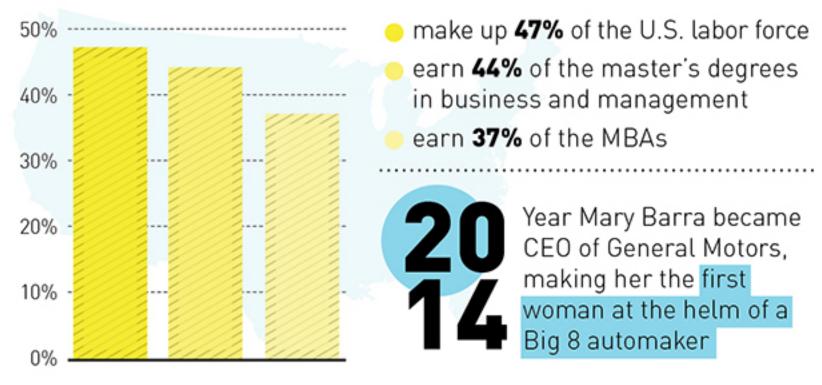
TALENT WAITING TO BE ENGAGED

From the corner office to the factory floor, manufacturing has long been a male-dominated field. But with demand for skilled, educated and motivated workers increasing, the industry needs to consider recruiting and retaining women a top priority.

>> The Big Picture

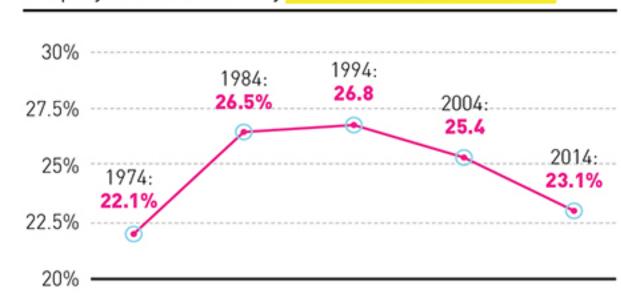


Yet women...



>> By the Numbers

Women's share of U.S. durable goods manufacturing employment is actually lower than in the 1980s.



>> Income Inequality



The gender "pay gap" one year after college graduation in the United States.*

12%

The "pay gap" 10 years after college graduation

*Men earn 7% more even after accounting for college major, occupation, hours worked and other factors.

Forward's look at women in manufacturing

>> A Case for Optimism

The majority of U.S. women in manufacturing have a positive view of their experience in the industry.

(82%)

of women working in manufacturing say the industry offers interesting and challenging work



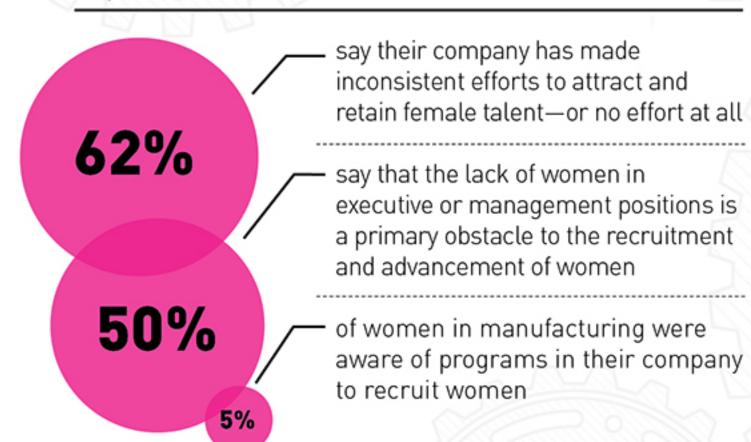
of women in the field say it offers multiple career paths for women



of women believe that manufacturing offers good compensation and is a leading industry for job growth

>> Room for Improvement

So far, women who are already in the industry are not impressed with efforts to recruit female talent.



>> The Bottom Line

Companies* that rank in the top 25% for gender diversity are 15% more likely to report financial

returns above the median for their industry

*Based on a survey of executives from the United States, Canada, Latin America and the United Kingdom

Women compose 37% of the leaders of global companies that are in the top 20% for financial performance

...compared to just 19% of leaders at companies in the bottom 20%

Sources: Catalyst Inc., U.S. Bureau of Labor Statistics, Center for American Progress, Forbes, American Association of University Women, Women in Manufacturing/Plante Moran, McKinsey & Co., Development Dimensions International and The Conference Board